

## Introduction

Community Development Programme (CDP) is a Non-State Led Service Delivery Component of the Local Governance and Community Development Programme (LGCDP) being implemented by the Ministry of Federal Affairs and Local Development (MoFALD). The programme aims to support for improving the governance for better service delivery to the excluded and deprived communities in the selected Village Development Committees (VDCs) of 18 districts. CDP collaborates with LGCDP, using the knowledge gained from the lessons learnt and bridging gaps. It complies with the local government procedures, including the 14-step planning process routed through Citizen Awareness Centres (CACs), Ward Citizen Forums (WCFs), Integrated Plan Formulation Committees (IPFCs), VDC Council, and District Development Committee (DDC) Council.

The CDP has evolved through the LGCDP and LGCDP II programmes of the Government of Nepal. CDP aims to work on issues, which require increased synergy to address governance and development related challenges that the State actors would require the external assistance. The three year programme was launched in January 2015 with the total budget of 20 million GBP (NPR 3,161,139,489) funded by DFID/UKaid.

The conception of CDP, as an integral component of the LGCDP, has given a ground to work in liaison with MoFALD at all levels of its operation, particularly with the NGO Facility based within



MoFALD, the line ministries and agencies as well as with other stakeholders at the national level, the NGO Coordination Committee, DDC, the District Disaster Relief Committee (DDRC), District Social Mobilisation Coordination Committee (DSMCC), at the district level, and I/NGOs at the local level.

## Objectives of the Programme

Closely aligned with the objectives of LGCDP that support the LGCDP policy framework, the CDP pursues the following key objectives:

- To support the systems for strengthening the local governance mechanisms,
- To promote effective citizen participation in local decision making structures,
- To provide support to strengthen transparency and accountability mechanisms, and
- To improve the provision and delivery of public services.

## Programme Outcome and Outputs

The expected **outcome** of CDP is *"Strengthened, coherent, resilient and*

*inclusive local government systems for effective service delivery"*.

Following are the expected **outputs** of this programme:

- Poor and excluded people empowered to claim their rights and access to the economic opportunity;
- The structure, systems and processes of the local bodies strengthened to be inclusive, accountable and transparent; and
- Improved service delivery for poor and excluded people, including disaster resilient infrastructures.

## Major Interventions and Results

### Interventions

- Support DDCs/VDCs in the local governance strengthening:
  - Citizen mobilisation for effective planning, resource allocation and decision making process through CAC, WCF, IPFC and DSMCC for participation, transparency and accountability;
  - Entrepreneurship development

and economic empowerment of disadvantaged groups;

- Coherence amongst the State and non-State actors in supporting local bodies, including NGO Desk;
- Support VDCs for periodic plan;
- Disaster resilient community infrastructure; and
- Disaster Risk Reduction (DRR) and climate change preparedness.

### Key Results

- 3,825 citizen awareness centres (CACs) formed.
- 26,775 CAC members/households received funding support for enterprises.
- Approximately 4,000 individuals received funding support for skill/vocational training and enterprises.
- Supported to and capacity building of local governance and service delivery mechanisms, and achieved coordination, coherence and harmonisation in 18 districts.
- Construction of community based disaster resilient infrastructure upon needs and priority.



- Village Development Periodic Plan formulated in 100 VDCs.
- 18 NGO Desks formed, activated/strengthened.

## Beneficiaries of the Programme

The direct beneficiaries of the CDP are the poor and excluded communities of the 18 programme districts.

## Geographical Coverage of the Programme

The programme covers 18 districts: Saptari, Sunsari, Siraha, Dhanusa, Mahotari, Sarlahi, Rautahat, Bara and Parsa of Eastern and Central regions and Bajhang, Bajura, Achham, Kalikot, Jajarkot, Jumla, Dolpa, Mugu and Humla of Mid- and Far-Western regions. The programme further focuses on 10 VDCs of each of the hill/mountain districts and 15 VDCs of each of the Terai districts.

## Programme Approach

The operational modality of CDP is based on project cycle management, comprising planning, implementation, monitoring and evaluation. Aligned

with the planning cycle of local bodies and pursuant to the 14-step participatory planning process, its key approaches are enhancing the relationship with and strengthening the capacity of the local government bodies (WCF, IPFC, VDC, DDC and other relevant committees at different levels). In conformity with the operational strategy of the LGCDP framework of social mobilisation, monitoring and accountability measures, CDP contributes to improve coherence and minimize duplication by bringing together I/NGOs, civil society, stakeholders and government line agencies. It works with the institutions, mechanisms and service providers from central to grassroots level aiming to contribute to their institutional effectiveness

Following are the major working **domains** of CDP to provide key interventions through citizen mobilisation, and empowerment, as well as disaster resilient community infrastructure and DRR and climate change preparedness:

- Strengthening of governance
- Social mobilisation
- Livelihood support
- Disaster resilient basic infrastructures
- DRR and climate change
- Promotion of good governance and coherence

Coherence, coordination, harmonisation and enhancing good governance at all levels:

**National Level:** The line ministries, I/NGOs and private sector are essential



capacity building, and meaningful participation in IPFC and WCF are emphasised.

## Implementing Agencies

A consortium of organisations comprising RRN, World Food Programme (WFP) and Oxford Policy Management (OPM) is implementing CDP. The consortium is led by RRN, and the local bodies, line agencies and other non-State actors are integral partners in the implementation.

## Monitoring and Evaluation

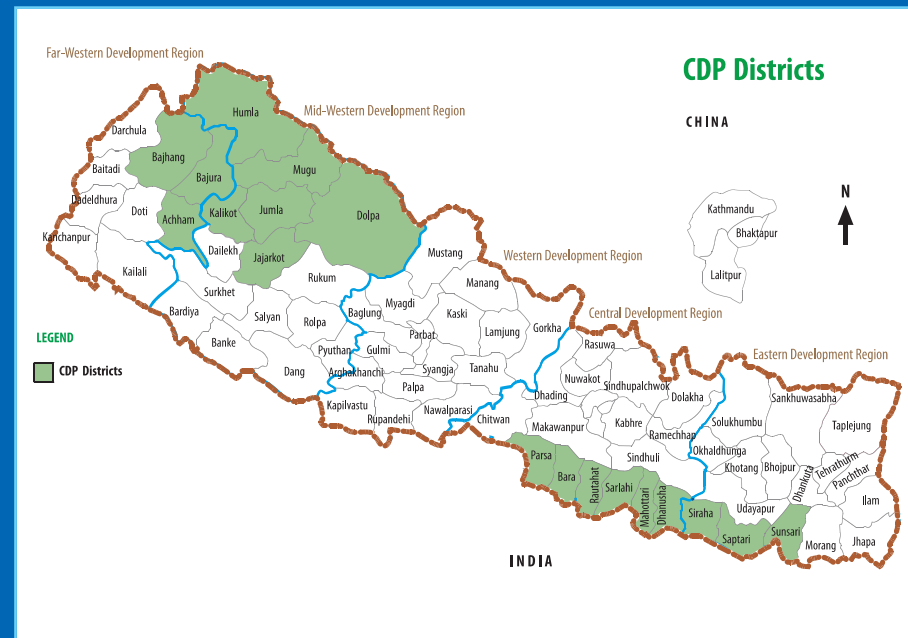
Programme monitoring is conducted mainly at three dimensions:

- The internal monitoring and evaluation mechanism;
- Community-led monitoring; and
- Joint monitoring by the stakeholders.

**District Level:** The NGO Desk/NGO Coordination Committee is responsible for the overall management and coordination of the programmes, implemented by local NGOs. CDP provides technical support to strengthen this structure and to ensure coherence between non-State and State agencies during planning, implementation and monitoring.

**VDC Level:** CDP coordinates with the existing VDC level Project Monitoring and Supervision Committee (PMSC). CDP takes a lead role in initiating and activating the WCF formation processes, and cultivating the IPFC and WCFs. Public audit, joint monitoring,

The joint monitoring visits are organised by NGO Facility, DDC and VDC at national, district and VDC levels with the support of CDP. The stakeholders in the monitoring include MoFALD, NPC, Ministry of Finance, Social Welfare Council, DFID, RRN and consortium partners. At the district level, annual joint monitoring takes place with local bodies (VDCs/DDCs) and district level line agencies, political parties, INGOs, NGOs, civil society, and the media persons. Similarly, Village Monitoring and Evaluation Committees coordinate for the VDC level M&E, with the support of CDP, in participation with similar stakeholders.



## For more information

### Rural Reconstruction Nepal (RRN)

P O Box: 8130, 288 Gairidhara Marg,  
Gairidhara, Kathmandu, Nepal  
Email: [rrn@rrn.org.np](mailto:rrn@rrn.org.np)  
Tel: +977 -1-4004976, 4004985  
Fax: +977 -1-4004508, 4443494  
Website: [www.rrn.org.np](http://www.rrn.org.np)

### World Food Programme (WFP)

P.O. Box No 107, Chakupat,  
Patan Dhoka, Lalitpur, Kathmandu  
Tel: +977-1-5260607  
Fax: +977-1-5260201  
Email: [wfp.kathmandu@wfp.org](mailto:wfp.kathmandu@wfp.org)  
Website: [www.wfp.org/countries/nepal](http://www.wfp.org/countries/nepal)

### Oxford Policy Management (OPM) Nepal

30/31 Jit Jung Marg, Vivek Niwas,  
Thapathali Height, Kathmandu  
Tel: +977-1-4247317  
Email: [info.nepaloffice@opml.co.uk](mailto:info.nepaloffice@opml.co.uk)  
Website: [www.opml.co.uk/office/opm-nepal](http://www.opml.co.uk/office/opm-nepal)

### RRN Regional Office, Nepalgunj

Phone: 081-550723

### RRN Regional Office, Biratnagar

Phone: 021-463546, 463646

CDP has offices in all the 18 programme districts.

A Programme supported by Government of Nepal and the UKaid



# COMMUNITY DEVELOPMENT PROGRAMME (CDP)



Oxford Policy Management